

**ROCKWOOD HOLDINGS, INC.:  
WORLDWIDE LEADER EMERGES  
FOLLOWING PRIVATE EQUITY INVESTMENT**

Rockwood Holdings, Inc., based in Princeton, N.J., provides specialty chemicals, pigments, additives and advanced materials to specialized manufacturing and technology companies throughout the world. The company is the leading global producer for many of its products including lithium compounds and chemicals, surface treatment chemicals, TiO2 pigments for synthetic fibers and ceramic hip joints. Its 96 manufacturing facilities in more than two dozen countries collectively employ approximately 10,000 people.

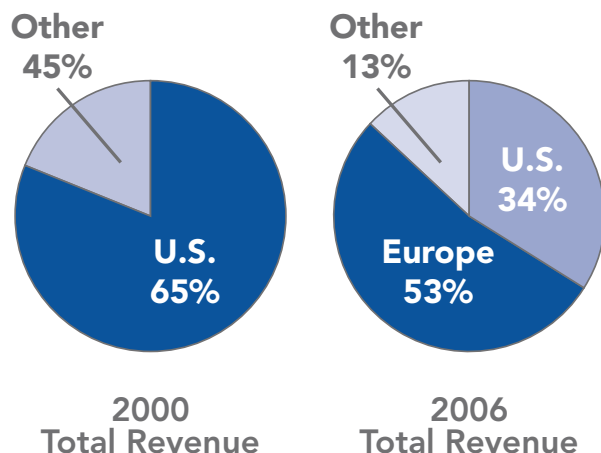
Rockwood was created as a stand-alone entity in 2000, when private equity investment firm Kohlberg Kravis Roberts & Co. (KKR) purchased the predominately U.S.-based portfolio of specialty chemicals businesses owned by the United Kingdom's Laporte plc. KKR envisioned that these market-leading specialty chemicals businesses could be restructured into a new enterprise with considerable growth potential.

**Active Governance, Operational Modernization and Strategic Acquisitions  
Triple Company's Size**

KKR reorganized Rockwood's businesses into a new structure united under a single senior management team. The private equity investment owner recruited a new experienced management team, led by a world-class CEO, and worked with it to develop a comprehensive strategy for building the company's businesses, financial strength and global reputation. The company made major investments in new products and services, including state-of-the-art monitoring tools, to become a market leader worldwide.

KKR's significant expertise and support enabled Rockwood Specialties to rapidly evolve from a collection of disparate assets into one smoothly operating company under a unified structure, management team and operational approach. To achieve this expansion, KKR worked with Rockwood's senior management to acquire a larger competitor, Dynamit Nobel, which had a complementary portfolio of high-quality specialty chemicals and advanced materials businesses. By combining Dynamit Nobel's businesses with Rockwood's operations, KKR tripled Rockwood's size, creating a unique \$3 billion portfolio of specialty chemical assets and a globally diversified industry leader positioned for accelerated growth. Subsequently, KKR was able to take Rockwood public.

**Rockwood: Global Expansion**





KKR continues to hold a majority of the shares and the stock is currently listed on the NYSE.

With its new global strength, the company was transformed from earning approximately 65 percent of total revenues in the U.S. to an international enterprise with approximately 34 percent of its revenues coming from the U.S., 53 percent from Europe, and 13 percent from the rest of the world.

### **Outlook: Company Continues to Expand**

For the first half of 2007, the company reported strong growth in sales and earnings. Net sales increased 10.1 percent while adjusted EBITDA (earnings before interest, taxes, depreciation and amortization) climbed 16.5 percent. Rockwood Specialties is expected to continue expanding its global marketplace and capitalize on the growth opportunities in energy storage, aerospace, construction, coatings, medical ceramics and organometallics (an organic compound containing a metal). The company's annual sales are approximately \$3 billion.